



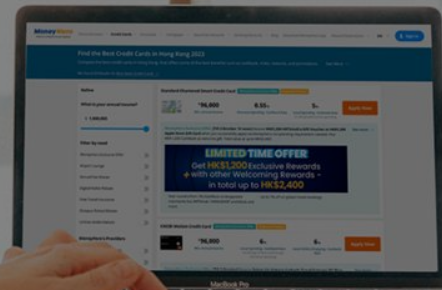
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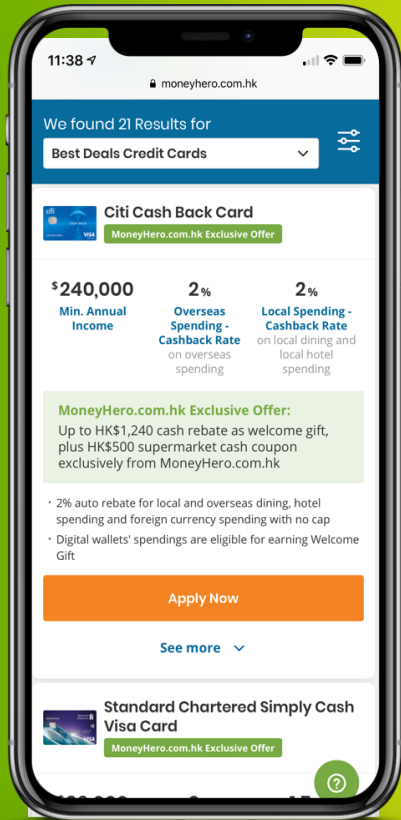
# Investor Presentation

December 2024



# Empowering and connecting people to a better financial future





# MoneyHero Group connects people to a better financial future

Our mission at MoneyHero Group is to make all of life's financial decisions a time saving and rewarding experience

We educate people about personal finance, help them decide which products are best suited for their needs, and facilitate getting the product

We connect financial institutions with their target customers and help them achieve their customer acquisition objectives

# Product innovation and competition drives consumers to look for trusted sources of information to compare and decide



With increasing number of personal finance options to consider...

Consumers



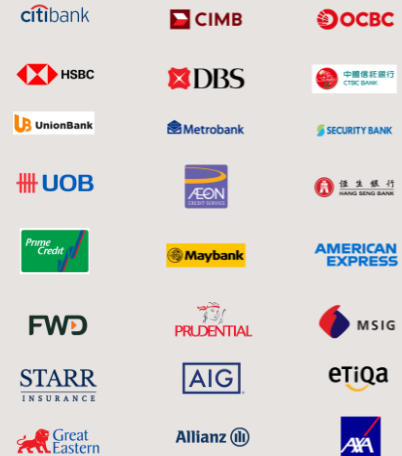
...Consumers need trustworthy and relevant personal finance guidance



With increasing competition leading to higher customer acquisition costs...



Financial Service Providers

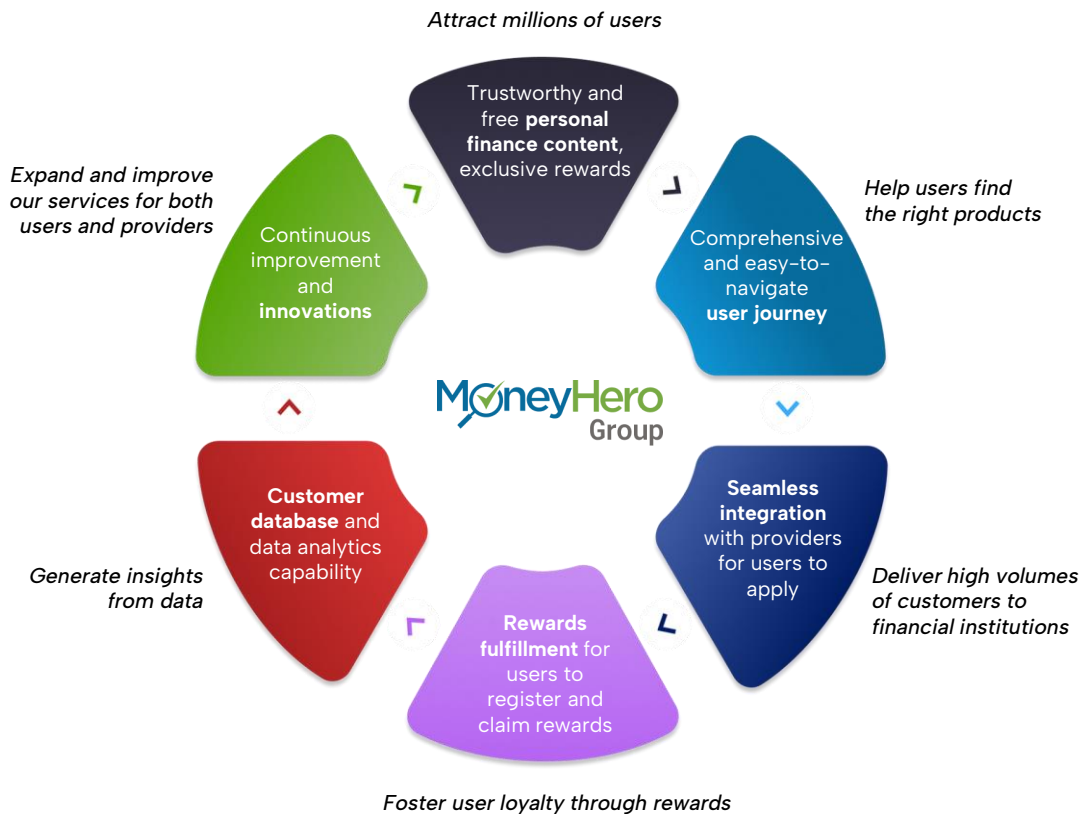


...Providers want reliable volumes of ready-to-transact customers

# Our business

Simplifying financial decisions through accessible content and trusted brands.

We connect users with financial products via intuitive comparison journeys, fostering loyalty through rewards.



# Investment thesis



A Market Leader In the Rapidly Expanding Greater Southeast Asia Market



Large Addressable Market That is Growing via Digital Adoption of Product Distribution



Proven Scalable Business Model with Significant Runway



Near Term Path to Profitability Enabling Continued Future Investment for Growth



Opportunity to Further Cement Leadership Position via Inorganic Growth



World Class Management Team with Strong Institutional Backers

# MoneyHero Group is a market leading online financial comparison platform in Greater Southeast Asia

## Key Stats <sup>(1)</sup>

**4**  
Operating Markets in  
Greater Southeast Asia

**151M**  
Total Populations in  
Four Operating Markets

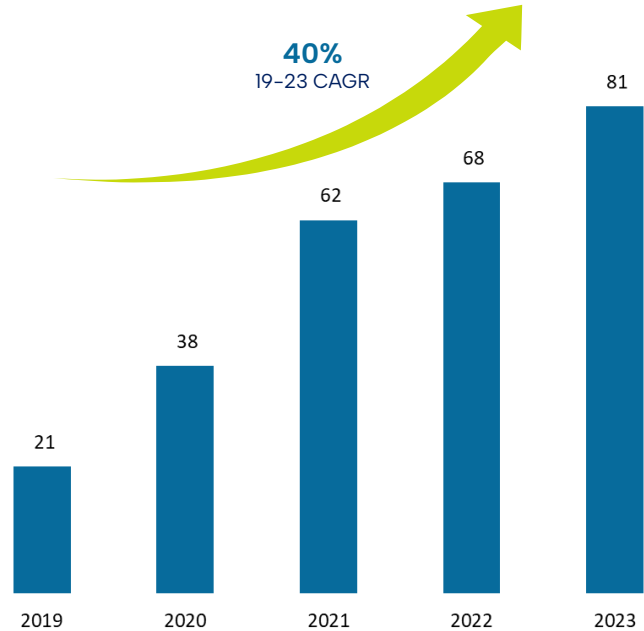
**7.4M**  
Monthly Unique Users <sup>(2)</sup>  
(in Q3 2024)

**64%**  
Organic Users <sup>(3)</sup>  
(in Q3 2024)

**>270**  
Commercial Partner  
Relationships <sup>(4)</sup>  
(as of Sep. 30, 2024)

**1.9M**  
Financial  
Product Applications  
(LTM Sep. 30, 2024)

## Group Revenue <sup>(5)</sup> (US\$M)



### Notes:

1. All stats exclude Malaysia starting Q3 2024, which was acquired by Jirnexu Sdn. Bhd in July 2024
2. Monthly Unique User is a unique user with at least one session in a given month as determined by a unique device identifier from Google Analytics 4
3. Organic Users are users that visit our online platforms via all unpaid channels such as direct and organic search
4. Commercial partner relationships means having relationships with different lines of businesses within the same financial institution e.g. XYZ Bank CC business is one relationship and PL is another; decision making power and budget rests with the individual line of business
5. 2019-2022 audited financials of CompareAsia Group Capital Limited, prepared in accordance with IFRS; 2023 audited financials of MoneyHero Limited, prepared in accordance with IFRS

**7.4M** monthly  
unique users<sup>(1)</sup>  
and **6.9M** members<sup>(2)</sup>

ENGAGE WITH OUR  
**5 BRANDS**  
ACROSS 4 MARKETS



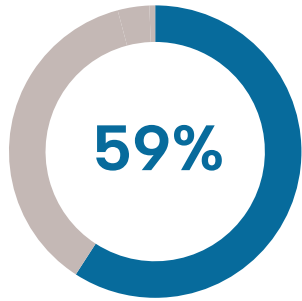
Notes:

1. Monthly Unique Users during Q3 2024; members as of September 30, 2024
2. MoneyHero Group Members include members who have login IDs with us in Singapore, Hong Kong and Taiwan, members who have subscribed to our email distributions in Singapore, Hong Kong, Philippines and Taiwan, and members who are registered in our rewards database in Singapore and Hong Kong



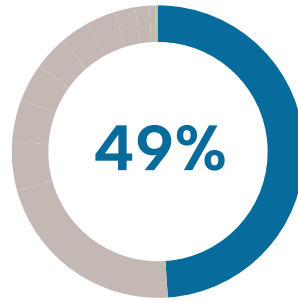
# Our brands are trusted and hold leading market share

SINGAPORE #1



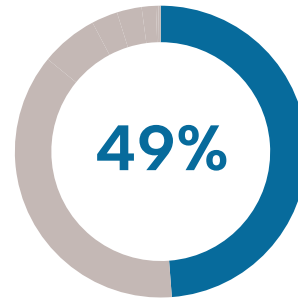
SingSaver  
Seedly

HONG KONG #1



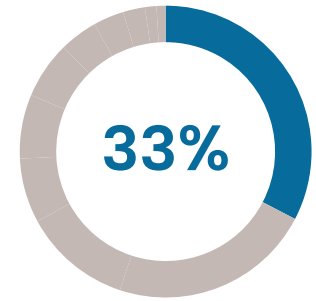
MoneyHero

PHILIPPINES #1



Moneymax

TAIWAN #1



Money101

Source: Semrush

Note: Market share is based on 2022 total visit durations (time spent per visit multiplied by the number of visits) relative to that of key competitors in each market. Competitor set used HK: MoneySmart, FlyForMiles, Hong Kong Card, Planto, Groupbuya, Mr Miles, Flyday, FlyAsia, HKCashRebate, mReferral, Lendela | SG: MoneySmart, ValueChampion, PolicyPal, MoneyOwl | TW: iCard, Roo.Cash, Cardu, Ewdna, Finfo, Alphacard, Alphaloan, Creditcards.com, My83, Moneysmart | PH: iMoney, eComparemo, iChoose, Autodeal, Allthebestloans, Loanonline, UpFinance, Nook, Coolfinance

# We operate in a large, high growth region that is digitally-enabled

**152M** Total Population

IN OUR FOUR OPERATING MARKETS IN 2022

700M+ in Greater Southeast Asia

**68M** Banked Population

IN OUR FOUR OPERATING MARKETS IN 2022

Close to 100% banked in SG, HK and TW  
44% banked in Philippines, growing at a 7.8%  
CAGR 2018-2022

**4.3%** Disposable Income Growth

CAGR 2023E-2028E IN OUR FOUR  
OPERATING MARKETS

**88%** Households with Smartphones

IN OUR FOUR OPERATING MARKETS IN 2022

71% of Population uses internet daily,  
expected to rise to 86% by 2028

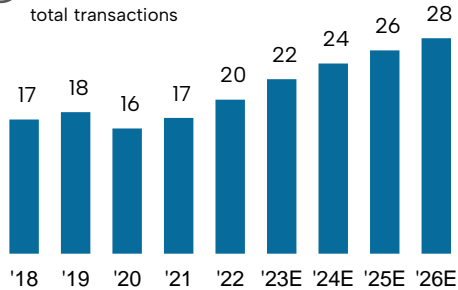
# Large addressable market of \$9B+ revenue opportunity<sup>(1)</sup> with strong underlying trends towards digital channels

## Credit Cards Markets <sup>(2)</sup>

Total card transactions (in billions)



○ Card transaction as % of total transactions



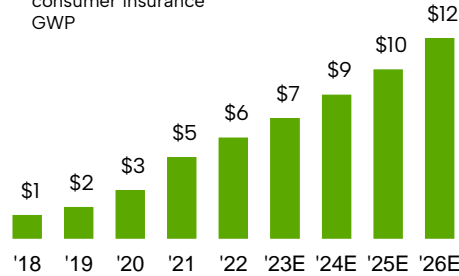
- Total **22B** card transactions and total **96M** credit cards in circulation in 2023E
- No. of card transactions grew at **+3%** CAGR 2018-22 and is expected to grow at **+7%** CAGR 2023E-26E
- At a churn rate of 10% of cards in circulation and 5% YoY increase in cards in circulation, implies **\$2B** revenue opportunity (assuming an average pricing per approval by market)<sup>(1)</sup>

## Consumer Insurance Markets <sup>(2)</sup>

Online consumer insurance GWP (US\$B)<sup>(3)</sup>



○ Online as % of total consumer insurance GWP



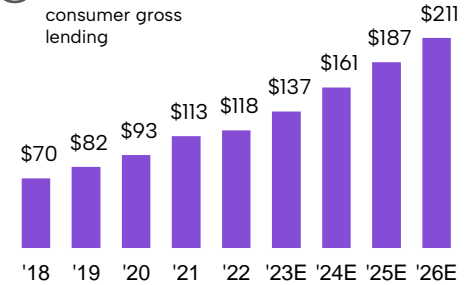
- Consumer insurance GWP: **\$203B** in 2023E (\$179B Life, \$23B General (\$444M Travel)), out of which **4%** was driven online (**\$7B** in size)
- \$7B online consumer insurance GWP implies **\$2B** revenue opportunity (assuming an average commission rate of 25% of GWP)<sup>(1)</sup>
- Online consumer insurance GWP grew at **+44%** CAGR 2018-22 and is expected to grow at **+18%** CAGR 2023E-26E

## Consumer Lending Markets <sup>(2)</sup>

Online consumer gross lending (US\$B)<sup>(4)</sup>



○ Online as % of total consumer gross lending



- Total consumer lending: **\$609B** in 2023E, out of which **23%** was driven online (**\$137B** in size)
- Online consumer lending grew at **+14%** CAGR 2018-22 and is expected to grow at **+15%** CAGR 2023E-26E
- Based on average loan size and pricing per approval by market, implies **\$5B+** revenue opportunity<sup>(1)</sup>

Source: Euromonitor, MoneyHero

Notes:

1. Revenue opportunities are based on the assessment of MoneyHero Group; it only includes credit cards, consumer insurance, and consumer lending and does not cover the entire verticals of MoneyHero Group
2. Markets include Singapore, Hong Kong, Philippines, Taiwan.
3. Consumer insurance GWP refers to the gross written premium aggregated across life insurance and general insurance
4. Consumer gross lending is the total value of loans advanced by all small medium sized enterprise loans and consumer loans in a given year; exclude B2B (business loans), C2B (e.g. corporate bonds), C2C (e.g. cash loans)

# Our business pillars

## Financial Products Platforms

Money101

SingSaver

MoneyHero

Moneymax

Seedly

Our platforms provide free, comprehensive information across 1,500+ financial products, including credit cards, personal loans, various insurance products, mortgages, and other financial products, for our users to search for, compare, discuss and make informed decisions

## B2B Business

  
creatory  
by MoneyHero Group

Creatory expands our ecosystem and user reach by providing our digital technology solutions to third-party online channel partners and content creators, enabling them to monetize their user base through our existing relationships with financial institutions

4

Markets in Greater  
Southeast Asia

22.6M

Total Traffic  
in Q3 2024

7.4M

Monthly Unique  
Users <sup>(2)</sup>

440+

Content & Channel  
Partners

17%

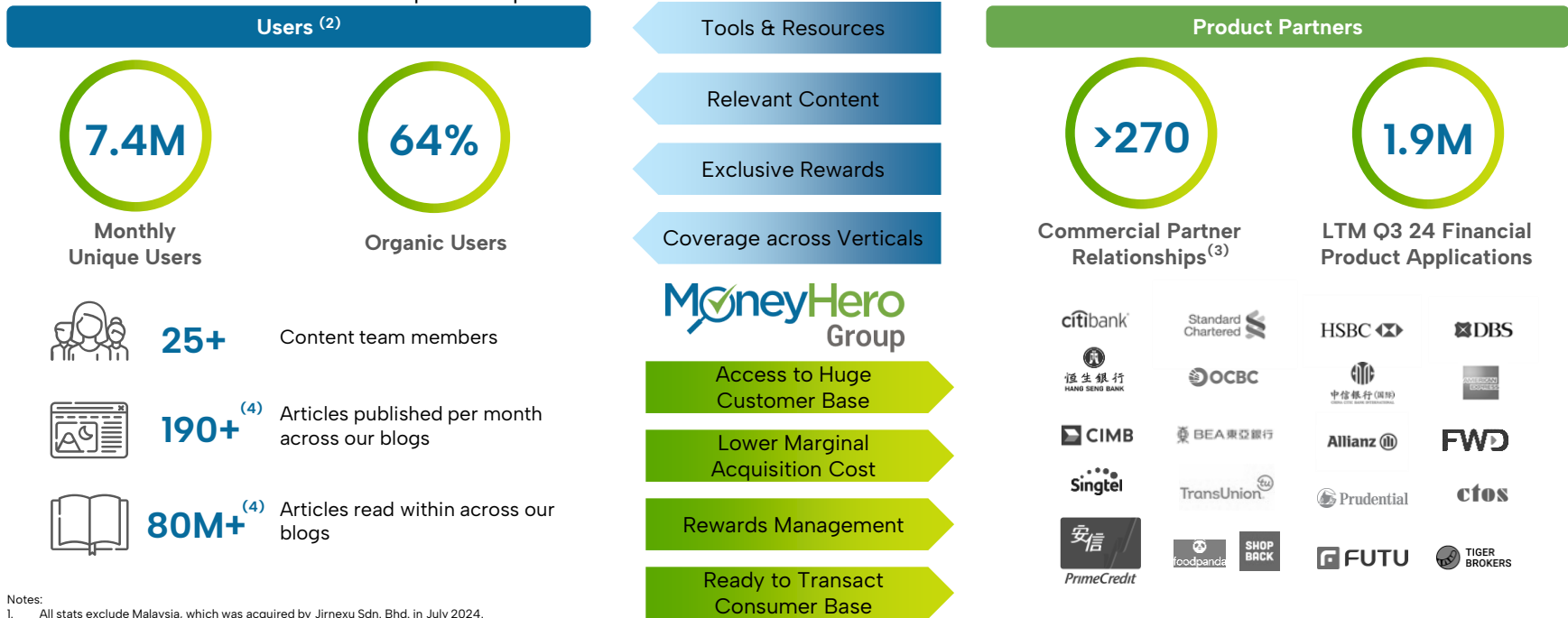
Revenue  
Contribution in  
9M 2024

Notes:

1. All stats exclude Malaysia, which was acquired by Jirnexu Sdn. Bhd. in July 2024.
2. Monthly Unique Users during Q3 2024.

# MoneyHero's financial products platform

MoneyHero attracts high-quality users through creative content and innovative tools, while delivering high and reliable volumes of new customers to our financial product partners

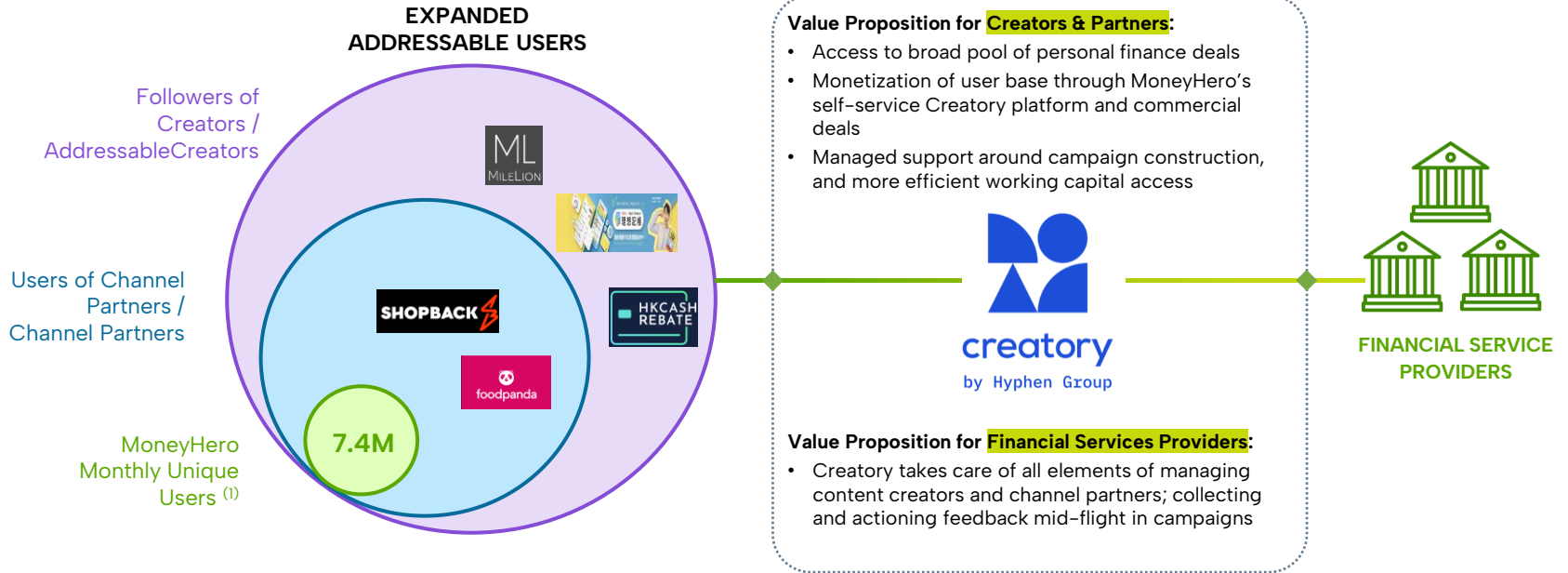


Notes:

- All stats exclude Malaysia, which was acquired by Jirnexu Sdn. Bhd. in July 2024.
- Monthly Unique Users and % of organic users in Q3 2024
- As of September 30, 2024; Commercial partner relationships means having relationships with different lines of businesses within the same financial institution e.g. XYZ Bank CC business is one relationship and PL is another; decision making power and budget rests with the individual line of business
- In FY 2023

# Creatory expands MoneyHero's reach by capturing and converting 3rd party traffic sources

Creatory is MoneyHero's B2B service offering – enabling digital businesses to monetize their user base through MoneyHero's commercial partnerships



Notes:  
1 Monthly Unique Users during Q3 2024, excluding Malaysia, which was acquired by Jirnexu Sdn. Bhd. in July 2024.

# Our Executive Officers and Board of Directors

## EXECUTIVE OFFICERS



**ROHITH MURTHY**

CEO

*Joined in 2015*

- Previously held various senior digital banking roles at Citibank, Standard Chartered Bank and Siam Commercial Bank



**HAO QIAN**

CFO

*Joined in 2024*

- Previously held numerous senior finance positions at Alibaba Group, including CFO of Lazada business unit



**SHRAVAN THAKUR**

CCO

*Joined in 2021*

- Previously held leadership roles at American Express, and PricewaterhouseCoopers in the Telecom consulting business

## BOARD OF DIRECTORS



**ROHITH MURTHY**

CEO

MoneyHero Group



**DEREK FONG**

SVP

PCG Group



**STEVE TEICHMAN**

Counsel

PCG Group



**KENNETH CHAN**

SVP

PCG Group



**MARC SYZ**

CEO, Managing Partner,  
SYZ Capital



**SUSANNA LEE**

Former Managing Director  
American Express



**DANIEL WANG**

Founder, CIO  
Brianna Capital (Asia)



**WALLCE PAI**

Chairman  
Imagination China

A close-up photograph of a person's hands holding a brown leather wallet. The wallet is open, revealing a credit card with a blue and orange design. The person is wearing a dark blue suit jacket. The background is blurred, suggesting an outdoor setting.

# Financials (MoneyHero Group Standalone)

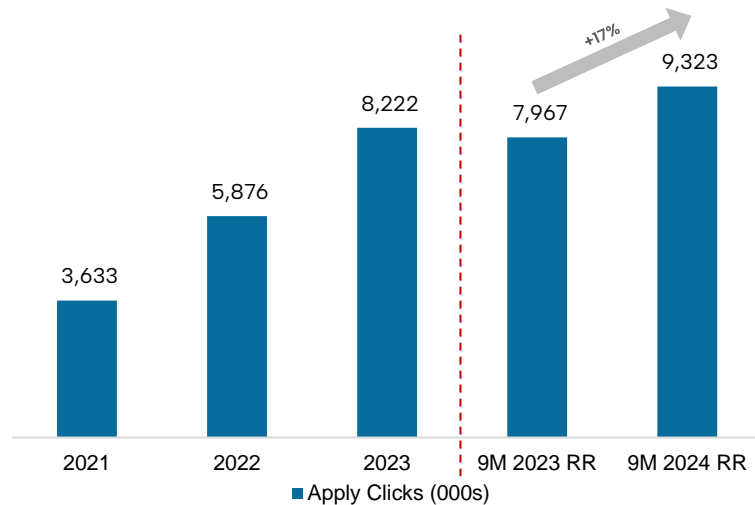


# Proven track record of delivering value to MoneyHero users and financial services providers

Improvement in quality of leads & traffic utilization, driving growth in both apply clicks and application volumes

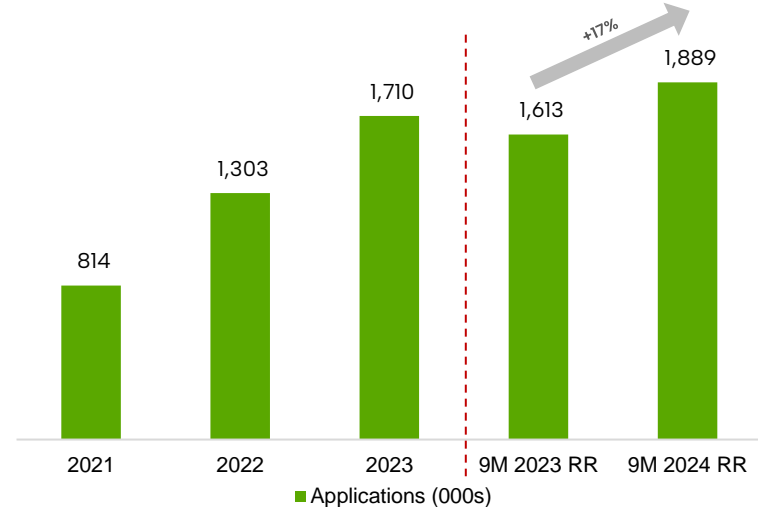
## Clicks <sup>(1) (2)</sup>

+17% increase YoY in apply clicks



## Product Applications <sup>(1) (3)</sup>

+17% increase YoY in annual product applications

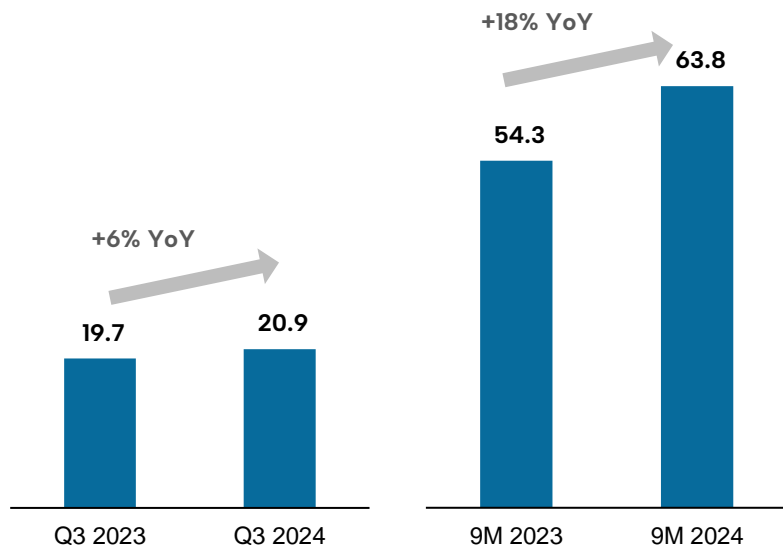


- Notes:
- 1 All stats exclude Thailand, which was closed in Q4 2022.
  - 2 Clicks means the sum of unique clicks by product item on a tagged "Apply Now" button on our website, including product result pages and blogs. Clicks for 9M 2023 and 9M 2024 are annualized based on 9M run-rate.
  - 3 Applications refers to the total number of product applications submitted by users and confirmed by our commercial partners. Applications for 9M 2023 and 9M 2024 are annualized based on 9M run-rate.
  - 4 Effective July 1, 2024, UA Google Analytics transitioned to Google Analytics 4. As a result, apply clicks prior to June 30, 2024 are not comparable with Q3 metrics. Metrics presented are for reference only.

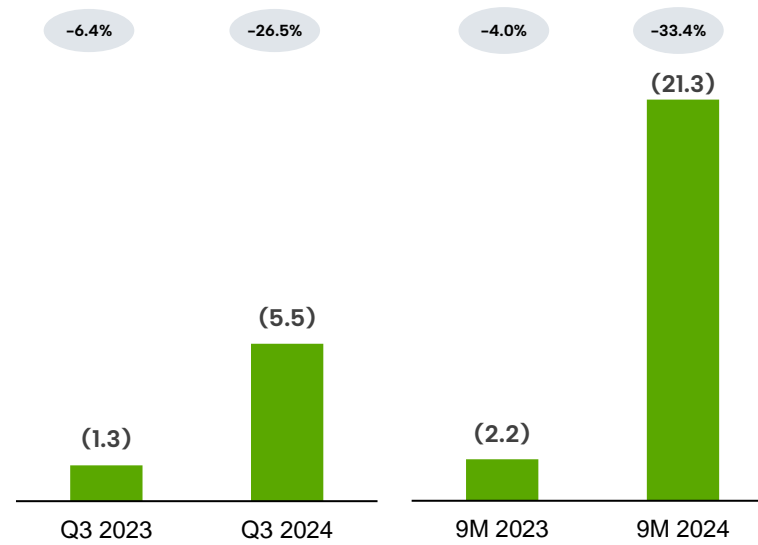
# Group revenue and EBITDA

Revenue increased 6% YoY and Adj. EBITDA loss increased to US\$(5.5)m in Q3 2024, driven primarily by increased investment in marketing and customer acquisition to expand market share, while building our loyal user base and incubating need-base-product verticals

Revenue (US\$M) <sup>(1)</sup>



Adjusted EBITDA Loss (US\$M) <sup>(1) (2)</sup>



Adj. EBITDA margin

Notes:

<sup>1</sup> Quarterly figures are unaudited financials of MoneyHero Limited, prepared in accordance with IFRS

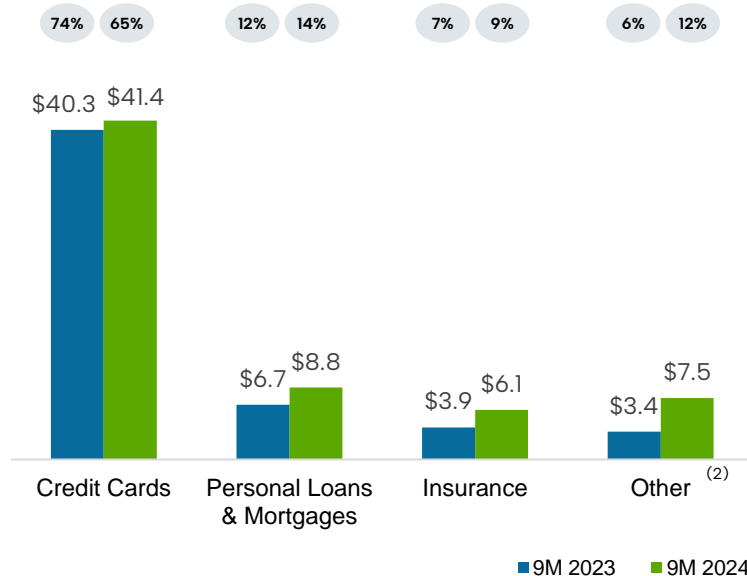
<sup>2</sup> Adjusted EBITDA is a non-IFRS financial measure defined as loss for the year plus depreciation and amortization, interest income, finance costs, income tax expenses/(credit), impairments of assets, equity-settled share-based payment expenses, other long-term employee benefits expense/(credit), other non-recurring costs related to strategic transaction, transaction expenses, changes in the fair value of financial instruments, unrealized foreign exchange loss and non-recurring legal fees

# Revenue by product vertical and business pillar

Insurance revenue increased by 54% year-over-year (36% in Q3), contributing 9% of total revenue in 9M 2024 (10% in Q3). Other banking verticals show strong revenue growth supported by robust growth in stock and bank accounts

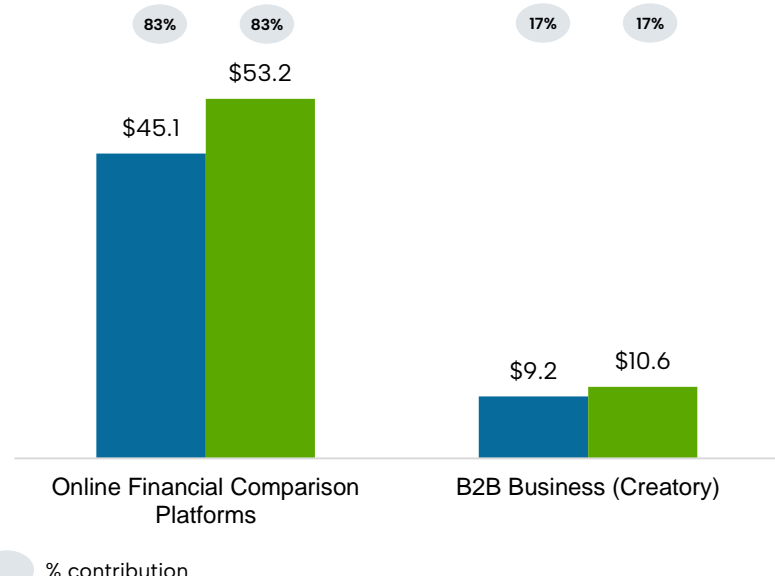
9M 2023 & 9M 2024 Revenue by Vertical <sup>(1)</sup>

(\$ in millions)



9M 2023 & 9M 2024 Revenue by Business Pillar <sup>(1)</sup>

(\$ in millions)



Notes:

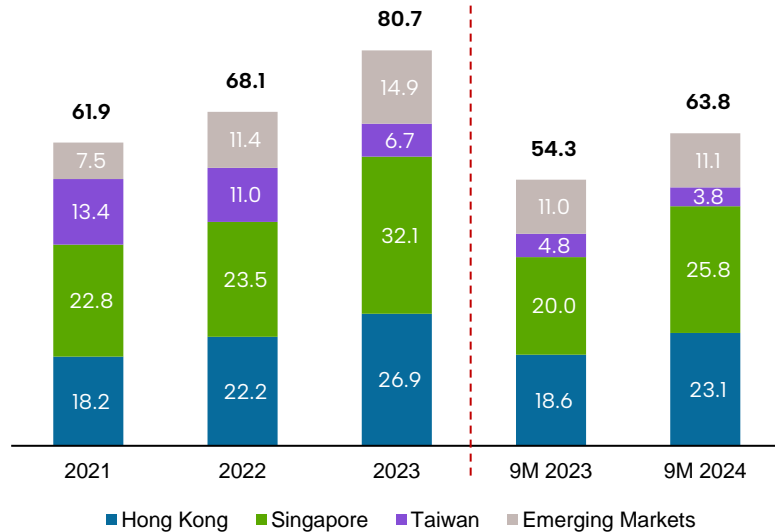
1 Quarterly figures are unaudited financials of MoneyHero Limited

2 Other includes bank account, stock brokerage, wealth management, and Seedly

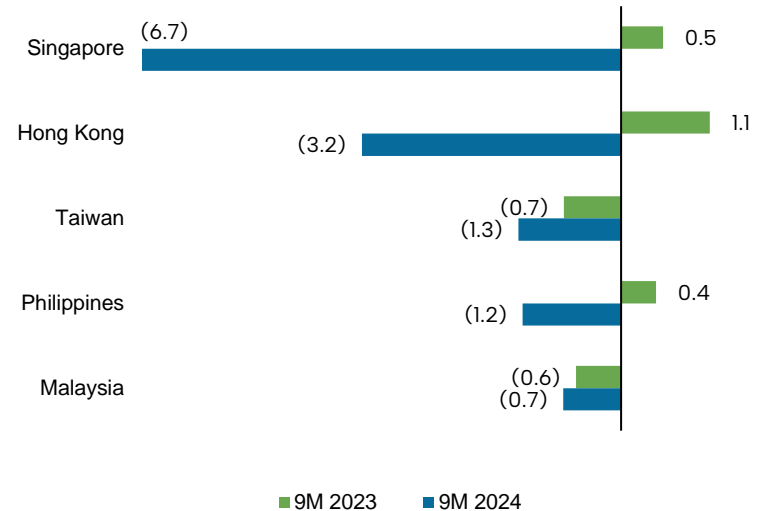
# Segment profitability

Singapore and Hong Kong were the largest loss-making markets as part of our growth strategy to increase market share. Focus for 2H is to continue to scale these markets while returning to positive margins

Revenue by Market (US\$M) <sup>(1)</sup> <sup>(2)</sup>



Segment Income (Loss) by Market (US\$M) <sup>(3)</sup>



Notes:

- 2021-2022 audited financials of CompareAsia Group Capital Limited, prepared in accordance with IFRS; 2023 audited financials of MoneyHero Limited, prepared in accordance with IFRS; Quarterly figures are unaudited financials of MoneyHero Limited, prepared in accordance with IFRS.
- Emerging markets include Philippines, Malaysia, and Thailand market. We ceased our operations in Thailand in 2022 and our Malaysian business was acquired in July 2024.
- Segment income / (loss) is total gain or loss for the period (revenue minus all costs and expenses)

A close-up photograph of a person's hands holding a brown leather wallet. The wallet is open, revealing a Visa credit card and an orange card. The person is wearing a dark blue suit jacket. A bright green horizontal bar is overlaid across the middle of the image, containing the word "Appendix" in white text.

# Appendix

# Non-IFRS adjusted EBITDA reconciliation

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2024	2023	2024	2023
	(US\$ in thousands)			
<b>Profit/(Loss) for the period</b>	<b>5,721</b>	<b>(7,204)</b>	<b>(19,601)</b>	<b>(78,305)</b>
Tax expenses	33	25	90	60
Depreciation and amortization	1,085	1,201	3,133	3,601
Interest income	(288)	(67)	(1,239)	(193)
Finance costs	4	1,802	17	5,371
<b>EBITDA</b>	<b>6,555</b>	<b>(4,241)</b>	<b>(17,601)</b>	<b>(69,466)</b>
<b>Non-cash items:</b>				
Changes in fair value of financial instruments	(1,209)	(481)	(972)	57,456
Impairment of non-financial assets	-	-	92	-
Equity settled share-based payment arising from employee share option scheme	(90)	181	1,548	976
Unrealized foreign exchange (gain) / loss, net	(10,127)	1,798	(4,326)	3,868
<b>Listing and other non-recurring strategic exercises related items:</b>				
Transaction expenses	(26)	1,292	29	4,904
Gain on disposal of Malaysian operations	(600)	-	(600)	-
Other non-recurring costs related to strategic transaction	0	(0)	61	1
<b>Other non-recurring items:</b>				
Other long-term employee benefits credit	-	194	-	110
Non-recurring legal fees	(42)	-	455	-
<b>Adjusted EBITDA</b>	<b>(5,539)</b>	<b>(1,258)</b>	<b>(21,314)</b>	<b>(2,150)</b>
Revenue	20,939	19,721	63,788	54,274
Adjusted EBITDA	(5,539)	(1,258)	(21,314)	(2,150)
<b>Adjusted EBITDA Margin</b>	<b>(26.5)%</b>	<b>(6.4)%</b>	<b>(33.4)%</b>	<b>(4.0)%</b>

- ▶ **Adjusted EBITDA loss increased**, from \$(1.3)M in Q3 2023 to \$(5.5)M in Q3 2024 as a result of increase in rewards and marketing spending to support our aggressive growth strategy to expand our footprint and capture market share
- ▶ Finance costs in 9M 2023 associated with interest expense on MoneyHero's previous loan liability; at the end of October 2023, MoneyHero made a voluntary repayment of all its outstanding loan notes
- ▶ Changes in fair value of financial instruments of \$57.5M in 9M 2023 relates to the fair value of warrant liabilities and the derivative components of Loan Notes, which were settled in Q4 2023

Notes:

1 Financials are unaudited financials of MoneyHero Limited, prepared in accordance with IFRS

2 Adjusted EBITDA is a non-IFRS financial measure defined as loss for the year plus depreciation and amortization, interest income, finance costs, income tax expenses/(credit), impairments of assets, equity-settled share-based payment expenses, other long-term employee benefits expense/(credit), other non-recurring costs related to strategic transaction, transaction expenses, changes in the fair value of financial instruments, unrealized foreign exchange loss and non-recurring legal fees

# Profit and Loss of MoneyHero Group

	For the Three Months Ended			For the Nine Months Ended		
	September 30,			September 30,		
	2024	2023	% YoY	2024	2023	% YoY
	(US\$ in thousands, except loss per share)					
<b>Revenue</b>	<b>20,939</b>	<b>19,721</b>	<b>6%</b>	<b>63,788</b>	<b>54,274</b>	<b>18%</b>
<b>Costs and expenses:</b>						
Cost of revenue	(12,246)	(10,675)	15%	(40,147)	(26,329)	52%
Advertising and marketing expenses	(4,951)	(3,646)	36%	(17,664)	(11,134)	59%
Technology costs	(1,984)	(1,815)	9%	(6,030)	(5,072)	19%
Employee benefit expenses	(5,723)	(4,788)	20%	(18,313)	(14,347)	28%
General, administrative and other operating expense	(2,480)	(2,746)	(10)%	(8,089)	(8,862)	(9)%
Foreign exchange differences, net	10,096	(1,976)	(611)%	4,138	(4,145)	(200)%
<b>Operating income/(loss)</b>	<b>3,652</b>	<b>(5,925)</b>	<b>(162)%</b>	<b>(22,318)</b>	<b>(15,616)</b>	<b>43%</b>
<b>Other income/(expenses):</b>						
Other income	897	68	1,220%	1,851	198	835%
Finance costs	(4)	(1,802)	(100)%	(17)	(5,371)	(100)%
Changes in fair value of financial instruments	1,209	481	152%	972	(57,456)	(102)%
<b>Profit/(Loss) before tax</b>	<b>5,754</b>	<b>(7,178)</b>	<b>(180)%</b>	<b>(19,511)</b>	<b>(78,245)</b>	<b>(75)%</b>
Income tax expense	(33)	(25)	28%	(90)	(60)	51%
<b>Profit/(Loss) for the period</b>	<b>5,721</b>	<b>(7,204)</b>	<b>(179)%</b>	<b>(19,601)</b>	<b>(78,305)</b>	<b>(75)%</b>
<b>Other comprehensive income/(loss)</b>						
Other comprehensive income/(loss) that may be classified to profit or loss in subsequent periods (net of tax):						
Exchange differences on translation of foreign operations	(9,353)	1,604	(683)%	(4,361)	3,277	(233)%
Other comprehensive income/(loss) that will not be reclassified to profit or loss in subsequent periods (net of tax):						
Remeasurement of defined benefit plan	8	14	(39)%	3	(21)	(116)%
Other comprehensive income/(loss), net of tax	(9,344)	1,618	(677)%	(4,358)	3,256	(234)%
<b>Total comprehensive loss, net of tax</b>	<b>(3,623)</b>	<b>(5,586)</b>	<b>(35)%</b>	<b>(23,959)</b>	<b>(75,048)</b>	<b>(68)%</b>
Earning/(Loss) per share attributable to ordinary equity holders of the parent						
Basic and diluted	0.1	(5.0)	(103)%	(0.5)	(54.1)	(99)%

Notes:

1 Financials are unaudited financials of MoneyHero Limited, prepared in accordance with IFRS.

# Balance Sheet of MoneyHero Group

	As of 30 September 2024	As of 31 December 2023
	(US\$ in thousands)	
<b>NON-CURRENT ASSETS</b>		
Non-current financial asset	600	-
Other intangible assets	6,080	7,294
Property and equipment	284	190
Right-of-use assets	237	590
Deposits	26	26
<b>Total non-current assets</b>	<b>7,227</b>	<b>8,100</b>
<b>CURRENT ASSETS</b>		
Accounts receivable	15,278	17,236
Contract assets	15,358	16,025
Prepayments, deposits and other receivables	5,281	4,855
Pledged bank deposits	197	189
Cash and cash equivalents	47,657	68,641
<b>Total current assets</b>	<b>83,771</b>	<b>106,946</b>
<b>CURRENT LIABILITIES</b>		
Accounts payable	23,427	23,840
Other payables and accruals	9,437	9,382
Warrant liabilities	867	1,840
Lease liabilities	237	575
Income tax payable	33	-
Provisions	72	72
<b>Total current liabilities</b>	<b>34,073</b>	<b>35,708</b>
<b>NET CURRENT ASSETS</b>	<b>49,698</b>	<b>71,239</b>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>	<b>56,925</b>	<b>79,339</b>
<b>NON-CURRENT LIABILITIES</b>		
Lease liabilities	4	31
Deferred tax liabilities	30	29
Provisions	218	194
<b>Total non-current liabilities</b>	<b>252</b>	<b>255</b>
<b>Net assets</b>	<b>56,673</b>	<b>79,084</b>
<b>EQUITY</b>		
Issued capital	4	4
Reserves	56,669	79,080
<b>Total equity</b>	<b>56,673</b>	<b>79,084</b>

Notes:

1 Financial position as of 31 December 2023 is based on group audited financials of MoneyHero Limited; financial position as at 30 September 2024 based on unaudited financials of MoneyHero Limited, prepared in accordance with IFRS



## **Forward-Looking Statements**

This document includes “forward-looking statements” within the meaning of the United States federal securities laws and also contains certain financial forecasts and projections. All statements other than statements of historical fact contained in this communication, including, but not limited to, statements as to future results of operations and financial position, objectives of management for future operations of MoneyHero Limited (the “Company”), market size and growth opportunities, are forward-looking statements. Some of these forward-looking statements can be identified by the use of forward-looking words, including “outlook,” “believes,” “expects,” “potential,” “continues,” “may,” “will,” “should,” “could,” “seeks,” “predicts,” “intends,” “trends,” “plans,” “estimates,” “anticipates” or the negative version of these words or other comparable words. All forward-looking statements are based upon estimates and forecasts and reflect the views, assumptions, expectations, and opinions of the Company, which are all subject to change due to various factors including, without limitation, changes in general economic conditions. Any such estimates, assumptions, expectations, forecasts, views or opinions, whether or not identified in this communication, should be regarded as indicative, preliminary and for illustrative purposes only and should not be relied upon as being necessarily indicative of future results.

The forward-looking statements and financial forecasts and projections contained in this communication are subject to a number of factors, risks and uncertainties. Potential risks and uncertainties that could cause the actual results to differ materially from those expressed or implied by forward-looking statements include, but are not limited to, changes in business, market, financial, political and legal conditions; risk relating to the uncertainty of the projected financial information with respect to the Company; the Company’s ability to attract new and retain existing customers in a cost effective manner; competitive pressures in and any disruption to the industry in which the Company and its subsidiaries (the “Group”) operate; the Group’s ability to achieve profitability despite a history of losses; and the Group’s ability to implement its growth strategies and manage its growth; the Group’s ability to meet consumer expectations; the success of the Group’s new product or service offerings; the Group’s ability to attract traffic to its websites; the Group’s internal controls; fluctuations in foreign currency exchange rates; the Group’s ability to raise capital; media coverage of the Group; the Group’s ability to obtain adequate insurance coverage; changes in the regulatory environments (such as anti-trust laws, foreign ownership restrictions and tax regimes) and general economic conditions in the countries in which the Group operates; the Group’s ability to attract and retain management and skilled employees; the impact of the COVID-19 pandemic or any other pandemic on the business of the Group; the success of the Group’s strategic investments and acquisitions, changes in the Group’s relationship with its current customers, suppliers and service providers; disruptions to the Group’s information technology systems and networks; the Group’s ability to grow and protect its brand and the Group’s reputation; the Group’s ability to protect its intellectual property; changes in regulation and other contingencies; the Group’s ability to achieve tax efficiencies of its corporate structure and intercompany arrangements; potential and future litigation that the Group may be involved in; and unanticipated losses, write-downs or write-offs, restructuring and impairment or other charges, taxes or other liabilities that may be incurred or required and technological advancements in the Group’s industry. The foregoing list of factors is not exhaustive. You should carefully consider the foregoing factors and the other risks and uncertainties described in the “Risk Factors” section of the Company’s registration statement on Form F-4 (the “Registration Statement”), which was declared effective by the U.S. Securities and Exchange Commission (the “SEC”) on September 26, 2023, and other documents to be filed by the Company from time to time with the SEC. These filings identify and address other important risks and uncertainties that could cause actual events and results to differ materially from those contained in the forward-looking statements. In addition, there may be additional risks that the Company currently does not know, or that the Company currently believes are immaterial, that could also cause actual results to differ from those contained in the forward-looking statements. Forward-looking statements reflect the Company’s expectations, plans, projections or forecasts of future events and view. If any of the risks materialize or the Company’s assumptions prove incorrect, actual results could differ materially from the results implied by these forward-looking statements.

Forward-looking statements speak only as of the date they are made. The Company anticipates that subsequent events and developments may cause their assessments to change. However, while the Company may elect to update these forward-looking statements at some point in the future, the Company specifically disclaims any obligation to do so, except as required by law. The inclusion of any statement in this document does not constitute an admission by the Company or any other person that the events or circumstances described in such statement are material. These forward-looking statements should not be relied upon as representing the Company’s assessments as of any date subsequent to the date of this document. Accordingly, undue reliance should not be placed upon the forward-looking statements. In addition, the analyses of the Company contained herein are not, and do not purport to be, appraisals of the securities, assets or business of the Company.

## **Industry and Market Data**

This document contains information, estimates and other statistical data derived from third party sources and/or industry or general publications. Such information involves a number of assumptions and limitations, and you are cautioned not to place undue weight on such estimates. The Company has not independently verified such third-party information and makes no representation as to the accuracy of such third-party information.

Thank you

